



180 Howard Street, Suite 1200  
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June 3, 2015

Golden State Warriors  
Attn: Kate Afhauser

Re: Golden State Warriors  
New Mission Bay Arena

As previously discussed, Mortenson/Clark does not advise requiring all excavation trucks and vehicles to be models 2010 or newer. Given the amount of excavation on the project and the schedule over which the work needs to be performed, it is our opinion that such a requirement could (a) impose undue cost penalties on the project, (b) negatively impact the schedule by lengthening the duration of excavation, and (c) limit the ability of SBE firms to participate on the project. Mortenson/Clark is committed to the environment and community, and we would not recommend something which would negatively impact either.

If you have any questions, please let me know.

Sincerely,  
Mortenson/Clark, a Joint Venture

A handwritten signature in blue ink, appearing to read 'Peter E. Bryan', followed by a long, sweeping horizontal line that extends to the right.

Peter E. Bryan  
Vice President and Preconstruction Executive